


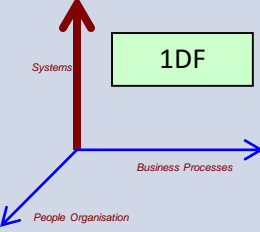
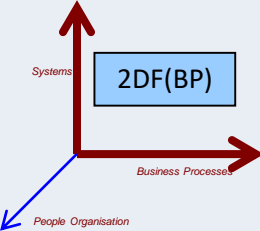
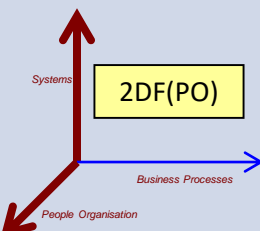
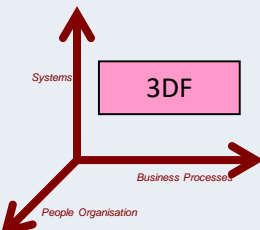


<p><i>The business objective you are trying to achieve determines the strategic framework you should use when thinking about buying, implementing and operating ERP</i></p>			
 <p><b>A One Degree of Freedom ERP project</b> aims to implement a new ERP system</p>	<p>Select an ERP system that fits the current business processes and organisational structure</p>	<p>Implement fast and low cost while minimising the consequential changes in business processes and people organisation</p>	<p>Follow an improvement strategy to bring the business processes and people organisation in balance with the improved ERP system</p>
 <p>In a <b>Two Degrees of Freedom ERP and Business Processes project</b> the objective is to change the business processes with a new ERP system</p>	<p>First design the new business processes at a high level, then use that design to select an ERP system</p>	<p>Take time to design and achieve consensus on the business process blueprint, then implement the new business processes and ERP system simultaneously</p>	<p>Maintain the people, the business processes and the system to guard against unintentional degradation</p>
 <p>In a <b>Two Degrees of Freedom ERP and People Organisation project</b> the objective is to change the people organisation and the ERP system</p>	<p>First design the new people organisation, then select an appropriate ERP system</p>	<p>Capture the detail in a business process blueprint that minimises changes from the current business processes, then implement with internal, senior leadership</p>	<p>Launch an improvement strategy immediately after stabilisation to exploit the new capabilities</p>
 <p><b>A Three Degrees of Freedom ERP project</b> aims to establish a new people organisation with new ways of working on a new system</p>	<p>Agree on a business process blueprint and then select an ERP system that will support your ambitions</p>	<p>Implement fast; provide the budget to do so</p>	<p>Resources and time permitting launch an improvement strategy immediately after implementation</p>